

# **ELEFANT ONLINE SA**

## **CONSOLIDATED FINANCIAL STATEMENTS**

**PREPARED IN ACCORDANCE WITH INTERNATIONAL FINANCIAL  
REPORTING STANDARDS**

**FOR THE YEAR ENDED 31 DECEMBER 2019**

# Consolidated Financial Statements for the year end 31 December 2019

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# Consolidated Financial Statements for the year end 31 December 2019

## Consolidated Statement of Financial Position

(stated in RON, unless otherwise indicated)

|                                      | Note | 2019                | 2018               |
|--------------------------------------|------|---------------------|--------------------|
| <b>Assets</b>                        |      |                     |                    |
| <b>Non-current assets</b>            |      |                     |                    |
| Intangible assets                    | 13   | 12,817,236          | 16,891,900         |
| Property, plant and equipment        | 12   | 852,647             | 1,169,827          |
| Other non-current assets             | 15   | 858,966             | 643,288            |
| Right-of-use asset                   | 24   | 5,340,430           | -                  |
| <b>Total non-current assets</b>      |      | <b>19,869,279</b>   | <b>18,705,015</b>  |
| <b>Current assets</b>                |      |                     |                    |
| Inventories                          | 17   | 33,649,665          | 25,207,408         |
| Trade and other receivables          | 18   | 2,420,494           | 2,763,451          |
| Prepayments                          | 16   | 1,700,629           | 1,809,649          |
| Cash and cash equivalents            | 19   | 13,168,603          | 11,721,522         |
| <b>Total current assets</b>          |      | <b>50,939,391</b>   | <b>41,502,030</b>  |
| <b>Total assets</b>                  |      | <b>70,808,670</b>   | <b>60,207,045</b>  |
| <b>Equity and liabilities</b>        |      |                     |                    |
| <b>Capital and reserves</b>          |      |                     |                    |
| Ordinary shares                      | 20   | 65,017,200          | 59,395,600         |
| Share premium                        | 20   | 23,588,258          | 21,206,948         |
| Reserves                             |      | (22,399)            | (12,822)           |
| Retained losses                      | 21   | (109,671,196)       | (90,440,442)       |
| <b>Total equity</b>                  |      | <b>(21,088,137)</b> | <b>(9,850,716)</b> |
| <b>Liabilities</b>                   |      |                     |                    |
| <b>Non-current liabilities</b>       |      |                     |                    |
| Loans and borrowings                 | 23   | 14,375,240          | 8,136,215          |
| Long-term lease liabilities          | 24   | 3,842,430           | -                  |
| <b>Total non-current liabilities</b> |      | <b>18,217,670</b>   | <b>8,136,215</b>   |
| <b>Current liabilities</b>           |      |                     |                    |
| Trade and other payables             | 23   | 57,542,950          | 45,461,641         |
| Loans and borrowings                 | 22   | 12,508,663          | 14,774,811         |
| Current tax liabilities              |      | -                   | 44,617             |
| Employee benefits                    | 23   | 2,129,524           | 1,640,477          |
| Short-term lease liabilities         | 24   | 1,498,000           | -                  |
| <b>Total current liabilities</b>     |      | <b>73,679,137</b>   | <b>61,921,546</b>  |
| <b>Total liabilities</b>             |      | <b>91,896,807</b>   | <b>70,057,761</b>  |
| <b>Total equity and liabilities</b>  |      | <b>70,808,670</b>   | <b>60,207,045</b>  |

The above Consolidated Statement of Financial Position should be read in conjunction with the accompanying notes from pages 8 to 33.



**Sergiu Chirca**  
Chief Executive Officer

**Gherasim Briceag**  
Chief Financial Officer

# Consolidated Financial Statements for the year end 31 December 2019

## Consolidated Statement of Profit or Loss and Other Comprehensive income

(stated in RON, unless otherwise indicated)

|  | Note | 2019                | 2018                |
|--|------|---------------------|---------------------|
| <b>Continuing operations</b>   |      |                     |                     |
| Revenue  | 6    | 171,562,726         | 136,471,324         |
| Other income   | 7    | 309,478             | 45,627              |
| <b>Total revenue</b>   |      | <b>171,872,204</b>  | <b>136,516,951</b>  |
| Cost of merchandise  |      | 130,847,628         | 107,864,155         |
| Cost of transportation expenses  |      | 7,244,530           | 5,507,018           |
| Employee related expenses  | 9    | 13,864,740          | 13,770,321          |
| Marketing expenses   |      | 12,324,729          | 8,825,603           |
| Rent expenses  |      | 1,327,955           | 3,367,512           |
| Amortisation and depreciation  |      | 10,359,453          | 7,885,077           |
| Other operational expenses   | 8    | 12,816,339          | 11,028,602          |
| <b>Operating Loss</b>  |      | <b>(16,913,170)</b> | <b>(21,731,337)</b> |
| Finance income   | 10   | 601,650             | 498,235             |
| Finance costs  | 10   | 2,917,240           | 1,630,492           |
| Finance costs (net)  |      | (2,315,590)         | (1,132,257)         |
| <b>Loss before income tax</b>  |      | <b>(19,228,760)</b> | <b>(22,863,594)</b> |
| Income tax expense   |      | -                   | -                   |
| <b>Loss for the year from continuing operations</b>  |      | <b>(19,228,760)</b> | <b>(22,863,594)</b> |
| <b>Discontinued operations</b>   |      |                     |                     |
| Profit for the year from discontinued operations   |      | -                   | -                   |
| <b>Loss for the year</b>   |      | <b>(19,228,760)</b> | <b>(22,863,594)</b> |
| <b>Other comprehensive income</b>  |      |                     |                     |
| <i>Items that are or may be reclassified subsequently to profit or loss</i>                    |      |                     |                     |
| Foreign operations – foreign currency translation differences                                  |      | (9,577)             | (12,822)            |
| <b>Other comprehensive income for the period</b>   |      | <b>(9,577)</b>      | <b>(12,822)</b>     |
| <b>Total comprehensive income for the period</b>   |      | <b>(19,238,337)</b> | <b>(22,876,416)</b> |
| <b>Adjusted earnings before interest, tax, depreciation and amortisation (Adjusted EBITDA)</b> | 11   | <b>(6,027,236)</b>  | <b>(13,633,034)</b> |

The above Consolidated Statement of Profit or Loss and Other Comprehensive Income should be read in conjunction with the accompanying notes from pages 8 to 33.



Sergiu Chirca  
Chief Executive Officer

Gherasim Briceag  
Chief Financial Officer

# Consolidated Financial Statements for the year end 31 December 2019

## Consolidated Statement of Changes in Equity

(stated in RON, unless otherwise indicated)

| <i>in RON</i>                      | Note | Share capital     | Share premium     | Reserves        | Retained losses      | Total equity        |
|------------------------------------|------|-------------------|-------------------|-----------------|----------------------|---------------------|
| <b>Balance at 1 January 2018</b>   |      | <b>48,906,200</b> | <b>21,206,948</b> | -               | <b>(67,576,848)</b>  | <b>2,536,300</b>    |
| Issue of ordinary share            | 20   | 10,489,400        | -                 | -               | -                    | 10,489,400          |
| Loss                               | 21   | -                 | -                 | -               | (22,863,594)         | (22,863,594)        |
| Translation reserve                |      | -                 | -                 | (12,822)        | -                    | (12,822)            |
| <b>Balance at 31 December 2018</b> |      | <b>59,395,600</b> | <b>21,206,948</b> | <b>(12,822)</b> | <b>(90,440,442)</b>  | <b>(9,850,716)</b>  |
| <b>Balance at 1 January 2019</b>   |      | <b>59,395,600</b> | <b>21,206,948</b> | <b>(12,822)</b> | <b>(90,440,442)</b>  | <b>(9,850,716)</b>  |
| Issue of ordinary share            | 20   | 5,621,600         | -                 | -               | -                    | 5,621,600           |
| Issue of share premium             | 20   | -                 | 2,381,310         | -               | -                    | 2,381,310           |
| Loss                               | 21   | -                 | -                 | -               | (19,288,760)         | (19,288,760)        |
| Translation reserve                |      | -                 | -                 | (9,577)         | -                    | (9,577)             |
| Correction of prior years          |      | -                 | -                 | -               | 1,944                | 1,944               |
| <b>Balance at 31 December 2019</b> |      | <b>65,017,200</b> | <b>23,588,258</b> | <b>(22,399)</b> | <b>(109,671,196)</b> | <b>(21,088,137)</b> |

The above Consolidated Statement of Changes in Equity should be read in conjunction with the accompanying notes from pages 8 to 33.

**Sergiu Chirca**  
Chief Executive Office

**Gherasim Briceag**  
Chief Financial Officer



# Consolidated Financial Statements for the year end 31 December 2019

## Consolidated Statement of Cash Flows

(stated in RON, unless otherwise indicated)

in RON

|  | Note | 2019                | 2018                |
|--|------|---------------------|---------------------|
| <i>Cash flows from operating activities</i>                  |      |                     |                     |
| <b>Loss before tax</b>                                       |      | <b>(19,228,760)</b> | <b>(22,863,594)</b> |
| <i>Adjustments for:</i>                                      |      |                     |                     |
| Depreciation   |      | 1,552,013           | 469,028             |
| Amortisation   |      | 8,792,958           | 6,520,549           |
| Intangible assets impairment charge                          |      | -                   | 770,814             |
| Allowances for current assets                                |      | 327,841             | (34,714)            |
| Translation reserve  |      | (9,577)             | (12,822)            |
| Interest income  |      | 239,608             | (229)               |
| Interest expenses  |      | 2,010,806           | 1,001,141           |
| Foreign exchange losses on operating activities              |      | 304,887             | 131,345             |
| <b>Cash from operations before change in working capital</b> |      | <b>(6,010,224)</b>  | <b>(14,018,482)</b> |
| <i>Changes in working capital</i>                            |      |                     |                     |
| Inventories  |      | (8,442,257)         | 1,532,347           |
| Trade and other receivables                                  |      | 15,219              | (670,934)           |
| Trade and other payables                                     |      | 12,463,303          | 2,130,079           |
| Other assets   |      | (106,658)           | (90,818)            |
| <b>Cash generated from operations</b>                        |      | <b>(2,080,617)</b>  | <b>(11,117,808)</b> |
| Interest paid  |      | (2,010,806)         | (818,136)           |
| <b>Net cash generated from operating activities</b>          |      | <b>(4,091,423)</b>  | <b>(11,935,944)</b> |
| <i>Cash flows from investing activities</i>                  |      |                     |                     |
| Purchases of property, plant and equipment                   |      | (127,712)           | (49,605)            |
| Proceeds from sale of property, plant and equipment          |      | -                   | -                   |
| Purchases of intangible assets                               |      | (4,718,294)         | (9,444,717)         |
| Loans made to associated entities                            |      | -                   | (854,255)           |
| Interest received  |      | -                   | -                   |
| <b>Net cash used in investing activities</b>                 |      | <b>(4,846,006)</b>  | <b>(10,348,577)</b> |
| <i>Cash flows from financing activities</i>                  |      |                     |                     |
| Proceeds from issue of ordinary shares                       |      | 8,002,910           | 15,115,400          |
| Proceeds from borrowings                                     |      | 21,085,017          | 60,484,212          |
| Repayments of borrowings                                     |      | (23,256,994)        | (61,542,182)        |
| Repayments of leasing liabilities                            |      | (1,682,838)         | (318,694)           |
| Proceeds from issue of corporate bonds                       |      | -                   | 7,404,660           |
| Loans received from related parties                          |      | 6,236,415           | -                   |
| <b>Net cash used in financing activities</b>                 |      | <b>10,384,510</b>   | <b>21,143,396</b>   |
| <b>Net (decrease)/increase in cash, cash equivalents</b>     |      | <b>1,447,081</b>    | <b>(1,141,125)</b>  |
| Cash, cash equivalents at beginning of the year              |      | 11,721,522          | 12,862,647          |
| <b>Cash, cash equivalents at end of the year</b>             |      | <b>13,168,603</b>   | <b>11,721,522</b>   |

The above Consolidated Statement of Cash Flows should be read in conjunction with the accompanying notes from pages 8 to 33.



**Sergiu Chirca**  
Chief Executive Officer

**Gherasim Briceag**  
Chief Financial Officer

# Consolidated Financial Statements for the year end 31 December 2019

## Notes to the Consolidated Financial Statements

(stated in RON, unless otherwise indicated)

### 1. General information

These consolidated financial statements are presented in Romanian Leu ("RON"), as that is the currency in which the majority of the Group's transactions are denominated. They comprise the financial statements of the Company and its subsidiaries (together 'the Group') and the Group's interests in associated entities drawn up for the year ended 31 December 2019. Except where otherwise indicated, all financial information presented in RON.

The continuing activities of Elefant Online SA ('the Company') and its subsidiaries are operating owning the websites [elefant.ro](http://elefant.ro) and [elefant.md](http://elefant.md).

The Company is a limited liability company. It is both incorporated and domiciled in Romania. The address of its registered office is in 5-7 Dimitrie Pompeiu Boulevard, 5<sup>th</sup> floor, Sector 2, Bucharest.

The Company is registered at the Commercial Registry under Nr. J40/6415/2010, sole registering number 26396066, and is represented by Mr. Chirca Sergiu as a Director.

### 2. Adoption of new and revised International Financial Reporting Standards

#### New and amended IFRS Standards that are effective for the current year

##### Impact of initial application of IFRS 16 Leases

In the current year, the Group has applied IFRS 16 (as issued by the IASB in January 2016) that is effective for annual periods that begin on or after 1 January 2019. IFRS 16 introduces new or amended requirements with respect to lease accounting. It introduces significant changes to lessee accounting by removing the distinction between operating and finance lease and requiring the recognition of a right-of-use asset and a lease liability at commencement for all leases, except for short-term leases and leases of low value assets. In contrast to lessee accounting, the requirements for lessor accounting have remained largely unchanged. Details of these new requirements are described in note 3. The impact of the adoption of IFRS 16 on the Group's consolidated financial statements is described below. The date of initial application of IFRS 16 for the Group is 1 January 2019. The Group has applied IFRS 16 using the modified retrospective approach (the comparative information is not restated)

##### *(a) Impact of the new definition of a lease*

The Group has made use of the practical expedient available on transition to IFRS 16 not to reassess whether a contract is or contains a lease. Accordingly, the definition of a lease in accordance with IAS 17 and IFRIC 4 will continue to be applied to those contracts entered or modified before 1 January 2019.

The change in definition of a lease mainly relates to the concept of control. IFRS 16 determines whether a contract contains a lease based on whether the customer has the right to control the use of an identified asset for a period of time in exchange for consideration. This contrasts with the focus on 'risks and rewards' in IAS 17 and IFRIC 4.

The Group applies the definition of a lease and related guidance set out in IFRS 16 to all contracts entered or changed on or after 1 January 2019. In preparation for the first-time application of IFRS 16, the Group has carried out an implementation project. The project has shown that the new definition in IFRS 16 will not significantly change the scope of contracts that meet the definition of a lease for the Group

##### *(b) Impact on Lessee Accounting*

IFRS 16 changes how the Group accounts for leases previously classified as operating leases under IAS 17, which were off balance sheet. Applying IFRS 16, for all leases (except as noted below), the Group:

- a. Recognises right-of-use assets and lease liabilities in the consolidated statement of financial position, initially measured at the present value of the future lease payments.
- b. Recognises depreciation of right-of-use assets and interest on lease liabilities in profit or loss.
- c. Separates the total amount of cash paid into a principal portion (presented within financing activities) and interest (presented within financing activities) in the consolidated statement of cash flows



# Consolidated Financial Statements for the year end 31 December 2019

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## 2. Adoption of new and revised International Financial Reporting Standards

Lease incentives (e.g. rent-free period) are recognised as part of the measurement of the right-of-use assets and lease liabilities whereas under IAS 17 they resulted in the recognition of a lease incentive, amortised as a reduction of rental expenses generally on a straight-line basis.

Under IFRS 16, right-of-use assets are tested for impairment in accordance with IAS 36.

For short-term leases (lease term of 12 months or less) and leases of low-value assets (such as tablet and personal computers, small items of office furniture and telephones), the Group has opted to recognise a lease expense on a straight-line basis as permitted by IFRS 16. This expense is presented within 'other expenses' in profit or loss.

### *(c) Financial impact of the initial application of IFRS 16*

Impact on assets, liabilities, and equity as of 31 December 2019

|                              |             |
|------------------------------|-------------|
| Right-of-use asset           | 5,340,430   |
| Long-term lease liabilities  | (3,842,430) |
| Short-term lease liabilities | (1,498,000) |

Impact on profit or loss of the year 2019

|  |             |
|--|-------------|
| Decrease in operating lease expense            | (1,346,832) |
| Increase in depreciation of right-of-use asset | 1,107,121   |
| Increase in finance costs                      | 239,711     |
| Increase/(Decrease) in profit for the year     | -           |

# Consolidated Financial Statements for the year end 31 December 2019

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## 3. Significant accounting policies

The principal accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies have been applied consistently to all the years presented, unless otherwise stated.

### 3.1. Basis of preparation

The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ('IFRS').

The financial statements have been prepared on the historical cost basis. The principal accounting policies that have been applied consistently by all Group companies to all periods presented in these consolidated financial statements are set out below.

Certain comparative amounts have been reclassified to conform with the current year presentation.

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the accounting policies selected for use by the Group. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in note 5. Use of available information and application of judgement are inherent in the formation of estimates. Actual outcomes in the future could differ from such estimates.

### 3.2. Consolidation

The financial statements comprise those of the Company and its subsidiaries. Subsidiaries including special purpose entities which are directly or indirectly controlled by the Group are consolidated. Control is achieved where the Company has power over the investee, that expose or give rights to variable returns from its involvement with the investee, and the Company is able to use its power to affect the amount of returns from the investee. Generally, control is achieved with a shareholding of more than one half of the voting rights over the relevant activities of the investee. The existence and effect of potential voting rights that are exercisable or convertible are considered when assessing whether the Company controls another entity.

The acquisition method of accounting is used by the Group when it undertakes a business combination. The fair value of consideration transferred at the acquisition date includes the fair value of assets transferred, liabilities incurred by the owners and equity instruments issued by the Group. Consideration can include cash, contingent consideration and options. Acquisition related costs are expensed as incurred unless they relate to the issue of financial instruments in which case, they are accounted for in accordance with accounting policies relating to that specific type of financial instrument. The assets acquired and liabilities assumed are recognised at the acquisition date at their fair value. At the acquisition date any equity interest held prior to the acquisition date is recognised at fair value with a resulting gain or loss recognised in profit or loss. The group has an option on a combination by combination basis on how to recognise a non-controlling interest at the acquisition date either at fair value or proportionate share of net assets.

The results of subsidiaries acquired or disposed of during the year are included in the consolidated statement of comprehensive income from the effective date of acquisition, or up to the effective date of disposal, as appropriate. Entities which are acquired and are controlled, but which will be held for a period less than twelve months, are recorded as assets held for sale.

The consolidated financial statements are based on the financial statements of the individual companies drawn up using the standard Group accounting policies. Accounting policies applied by individual subsidiaries have been revised where necessary to ensure consistency with Group policies for consolidation purposes. All companies in the Group have the same reporting date of 31 December.

All intra-group transactions and balances between Group entities are eliminated on consolidation. The Group applies a policy of treating transactions with a non-controlling interest as transactions with equity holders when control of the subsidiary is not lost of the subsidiary. This is therefore reflected in equity.

### 3.3. Foreign currency translation

The Company has determined the RON as its functional currency, as this is the currency of the economic environment in which the Company predominantly operates.

Transactions in currencies other than RON, are recorded at the rates of exchange prevailing on the dates of the transactions. At each reporting date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the reporting date. Non-monetary assets and liabilities carried at fair value that are denominated in foreign currencies are translated at the rates prevailing at the date when the fair value was determined. Gains and losses arising on exchange are included in profit or loss. No Group entity has a functional currency of a hyper-inflationary economy.

In order to hedge its exposure to certain foreign exchange risks, predominantly between the RON and the Moldavian Leu, the Group does not enter into forward contracts and options.

# Consolidated Financial Statements for the year end 31 December 2019

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## 3. Significant accounting policies

Foreign currency differences arising on retranslation are recognised in profit or loss, except for differences arising on the retranslation of available-for-sale equity instruments, financial liabilities that are designated as hedges of the net investment in a foreign operation and qualifying cash flow hedges, each of which are recognised directly in equity within the translation reserve.

In the case of foreign entities the financial statements of the Group's overseas operations are translated as follows on consolidation: assets and liabilities, at exchange rates ruling on the reporting date, income and expense items at the average rate of exchange for the period and equity at exchange rates ruling on the dates of the transactions. Exchange differences arising are classified as equity and transferred to a separate translation reserve. Such translation differences are recognised in profit or loss in the period in which the operation is disposed of. Foreign exchange gains and losses arising from monetary item receivable from or payable to a foreign operation, the settlement of which is neither planned nor likely within the foreseeable future, are considered to form part of a net investment in a foreign operation and are recognised directly in equity.

Foreign currency gains and losses are reported on a net basis.

## 3.4. Revenue from contracts with customers

IFRS 15 establishes a comprehensive framework for determining whether, how much and when revenue is recognised. It replaced IAS 18 Revenue, IAS 11 Construction contracts and related interpretations. Under IFRS 15, revenue is recognised when a customer obtains control of the goods or services. Determining the timing of the transfer of control – at a point in time or over time – requires judgement.

IFRS 15 did not have a significant impact on the Group's accounting policies with respect to any revenue streams.

Revenue represents the transaction price that the Group expects to be entitled to in return for delivering the goods or services to its customers. The value recognised in any period is based on a judgement of when the customer is able to benefit from the goods or services and an assessment of the progress made towards completely satisfying each obligation. The following paragraphs provide additional information about the nature and timing of the satisfaction of performance obligations in our contracts and the related revenue recognition policies:

### *Identification of the Performance Obligations*

In a typical contract there are two performance obligations:

1. the goods or services ordered online by the customers;
2. the delivery of these goods or services to the customers at the scheduled time and to the agreed address.

The delivery of the goods or services is a separate performance obligation, as the customer has the option to pick up the ordered goods from one of the pick-up centres of the Group and therefore not pay for the service of goods delivery via transporter.

The Group is able to apply the practical expedient allowed in the standard to apply the standard requirements to a portfolio of contracts, rather than individual contracts, as it believes the characteristics of each sale are similar and the effects on the financial statements of doing so would not differ materially from applying the standard to individual contracts.

### *Determining the Transaction Price*

Customers generally pay either online, at the time when the order is placed, or in cash, when the goods are delivered by the transporter. The retail transaction price is based on the aggregation of all order values shown net of any material adjustment for expected returns. The price for the goods and services acquired is separate from the price for the goods delivery to the customers.

### *Allocation of Transaction Price to the Performance Obligations*

Each contract has two performance obligations and the transaction price is assigned to each obligation based on the standalone price of each performance obligation. At the end of each reporting period management reviews and adjusts for elements of variable consideration such as expected refunds. The Group generally offers customers the ability to return goods acquired within 30 calendar days from the date of receipt of goods by the customers.

### *Timing of Recognition*

Revenue from online orders is recognised at a point in time when the customer obtains control of the goods, which occurs when the goods are delivered to and have been accepted at the customer's home. These are shown net of returns, relevant marketing vouchers/offers and value added taxes.

# Consolidated Financial Statements for the year end 31 December 2019

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## 3.5. Taxation

Income tax expense represents the sum of the current tax and deferred tax.

The charge for current tax is based on the result for the year adjusted for items which are non-assessable or disallowed. It is calculated using tax rates that have been enacted or substantively enacted by the reporting date.

Current and deferred tax is recognised in profit or loss unless the item to which the tax relates was recognised outside profit or loss being other comprehensive income or equity. The tax associated with such an item is also recognised in other comprehensive income or equity respectively.

Deferred tax is the tax expected to be payable or recoverable on differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit, and is accounted for using the liability method.

Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither taxable profit nor the accounting profit.

Deferred tax liabilities are recognised for taxable temporary differences arising on investments in subsidiaries, associates, and interests in joint ventures, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

The carrying amounts of deferred tax assets are reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the assets to be recovered.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled, or the asset realised. For land and revalued investment property deferred tax is calculated on the presumption that recovery is through sale.

A change in deferred tax assets and liabilities as a result of a change in the tax rates or laws are recognised in profit and loss or other comprehensive income to the extent that it relates to items previously recognised in other comprehensive income.

Deferred tax assets and liabilities are offset when they relate to income taxes levied by the same taxation authority and the Group intends to settle its current tax assets and liabilities on a net basis.

## 3.6. Investments in associated entities

Investments in associates are those over which the Group has significant influence. These are accounted for using the equity method of accounting. Significant influence is considered to be participation in the financial and operating policy decisions of the investee and is usually evidenced when the Group owns between 20% and 50% of that company's voting rights.

Investments in associates are initially recorded at cost and the carrying amount is increased or decreased to recognise the Group's share of the profits or losses of the associate after acquisition. At the date of acquisition any excess of the cost of acquisition over the Group's share of the fair values of the identifiable net assets of the associate is recognised as goodwill and included in the carrying amount of the associate. The carrying amount of these investments is reduced to recognise any impairment of the value of the individual investment. If the Group's share of losses exceeds its interest in an associate the carrying value of that investment is reduced to nil and the recognition of any further losses is discontinued unless the Group has an obligation to make further funding contributions to that associate.

The Group's share of associates' post acquisition profits or losses is recognised in profit or loss and the share of post-acquisition movements in other comprehensive income is recognised within other comprehensive income.

Where a Group entity has transactions with an associate of the Group, unrealised profits and losses are eliminated to the extent of the Group's interest in the relevant associated entity. Accounting policies of associated entities have been changed where necessary to ensure consistency with the policies adopted by the Group.

## 3.7. Property, plant and equipment

Land and buildings are stated in the statement of financial position at their acquisition cost

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to profit or loss during the financial period in which they are incurred.

Depreciation is charged to Consolidated Statement of Profit or Loss and Other Comprehensive Income.

Fixtures and equipment are stated at cost less accumulated depreciation and any recognised impairment loss.

The useful lives of property, plant and equipment are reviewed, and adjusted if appropriate, at the end of each reporting period. The carrying amount of an asset is written down immediately to its recoverable amount if the asset's carrying amount is assessed as greater than its estimated recoverable amount.

Land is not depreciated. Depreciation is charged on other assets so as to write off the cost or valuation of assets, over their estimated useful lives, less estimated residual value, using the straight-line method on the following bases:

# Consolidated Financial Statements for the year end 31 December 2019

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|                        |              |
|------------------------|--------------|
| Buildings              | 25 years     |
| Fixtures and equipment | 4 to 6 years |
| Vehicles               | 3 to 5 years |

Assets held under finance leases are depreciated over their expected useful lives on the same basis as owned assets or, where shorter, the term of the relevant lease.

The gain or loss arising on the disposal or retirement of an asset is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss and if certain conditions are met as held for sale assets.

## 3.8. Assets under construction

Assets under construction are carried at cost less any identified impairment loss. Costs include supervision fees and related expenses, professional fees, finance costs and borrowing costs capitalised in accordance with the Group's accounting policy. Depreciation of these assets, on the same basis as other fixed assets, commences when the assets are ready for their intended use.

## 3.9. Intangible assets

The costs of acquiring and developing software that is not integral to the related hardware is capitalized separately as an intangible asset. This does not include internal website maintenance costs which are expensed as incurred unless representing a technological advance leading to future economic benefit. Capitalized website costs are presented at historic cost less accumulated amortization. Amortization is calculated on a straight-line basis over the assets' expected useful lives, normally between three to five years. The amortization of website is made during 5 years from the date of capitalization.

Software licences are software acquired from third parties and are amortised for a period of 3 years.

Elefant's website includes external direct costs of services and payroll related costs for employees who are directly associated with the project.

Software under development is held at cost less any recognized impairment loss. Acquired domain names and trademarks are recognized initially at cost.

The website expenditure incurred during the application and infrastructure development stage, the graphical design stage and the content development stage is capitalized if the Company is able to demonstrate the following:

- a. The technical feasibility of completing the intangible asset so that it will be available for use or sale;
- b. Its intention to complete the intangible asset and use or sell it;
- c. Its ability to use or the sell intangible asset;
- d. How the intangible asset will generate probable future economic benefits;
- e. The availability of adequate technical, financial and other resources to complete the development and to use or sell the intangible asset; and

It's ability to measure reliably the expenditure attributable to the intangible asset during its development.

All the above applies equally to both, internal and external costs. The costs of developing content for advertising or promotional purposes are expenses as incurred.

## 3.10. Impairment of non-financial assets

At each reporting date, the Group reviews the carrying amounts of its tangible and intangible assets, to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised as an expense immediately, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease. Where an impairment loss subsequently reverses (except for goodwill), the carrying amount of the asset (cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (cash-generating unit) in prior years. A reversal of an impairment loss is recognised as income immediately, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

# Consolidated Financial Statements for the year end 31 December 2019

## 3.11. Financial assets

### *General*

Financial instruments, other than derivative financial instruments, are recognised on the Group's statement of financial position when the Group becomes a party to the contractual provisions of the instrument. Financial instruments are initially measured at fair value, which generally equates to acquisition cost, which includes transaction costs for financial instruments not subsequently measured at fair value. Subsequent to initial recognition, they are measured as set out below.

### *Categories of financial instrument*

#### *Investments*

Investments in securities are recognised at trade date (the date the Group is committed to purchase or sell a financial instrument).

#### *Financial assets at fair value through profit or loss*

If a financial asset is held for trading, or is designated as such on initial recognition, it is classified as held at fair value through profit or loss. Assets other than held for trading are designated at fair value through profit and loss when the Group manages the holdings and makes purchase and sale decisions based on fair value assessments and documented risk management and investment strategies. Attributable transaction costs and changes in fair value are recognised in profit or loss.

#### *Reclassification of financial assets*

Reclassification is permitted only in limited circumstances, particularly where a non-derivative financial asset is no longer held for the purpose of sale in the short term and can be applied only to debt instruments. Any reclassifications are accounted for at the fair value of the financial asset at the date of reclassification.

## 3.12. Impairment of financial assets

### *Assets carried at amortised cost*

The Group assesses at the end of each reporting period whether there is objective evidence that a financial asset or group of financial assets is impaired.

A financial asset or a group of financial assets is impaired and impairment losses are incurred if, and only if there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the asset (a 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or group of financial assets that can be estimated reliably.

The criteria that the Group uses to determine that there is objective evidence of an impairment loss include:

- I Significant financial difficulty of the issuer or obligor;
- Ii A breach of contract, such as a default or delinquency in interest or principal payments;
- Iii The Group, for economic or legal reasons relating to the borrower's financial difficulty, granting to the borrower a concession that the lender would not otherwise consider;
- Iv It becomes probable that the borrower will enter bankruptcy or another financial reorganisation;
- v The disappearance of an active market for that financial asset because of financial difficulties; or
- vi Observable data indicating that there is a measurable decrease in the estimated future cash flows from a portfolio of financial assets since the initial recognition of those assets, although the decrease cannot yet be identified with the individual financial assets in the portfolio, including:
  - (a) Adverse changes in the payment status of borrowers in the portfolio; and
  - (b) National or local economic conditions that correlate with defaults on the assets in the portfolio.

As an initial step the Group assesses whether objective evidence of impairment exists.

The amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced to the present value of estimated future cash flows and the amount of the loss is recognised in profit or loss. If a loan or held-to-maturity investment has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract. As a practical expedient, the Group may measure impairment on the basis of an instrument's fair value using an observable market price.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised (such as an improvement in the debtor's credit rating), the reversal of the previously recognised impairment loss is recognised in profit or loss.

## 3.13. Financial liabilities and compound financial instruments

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangement.

### *Financial liabilities*

# Consolidated Financial Statements for the year end 31 December 2019

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Financial liabilities are classified as either financial liabilities at fair value through profit or loss or other financial liabilities. Financial liabilities are classified at fair value through profit or loss if they are either held for trading or they are otherwise designated within this classification. Gains and losses on such financial liabilities are recognised within other gains and losses in the statement of comprehensive income.

A financial liability is classified as held for trading if (a) it has been acquired principally for the purposes of subsequent short-term repurchase; (b) on initial recognition it is part of a portfolio of identified financial instruments which have a pattern of short-term profit taking; or (c) it is a derivative financial instrument that is not designated and effective as a hedging instrument.

A financial liability may otherwise be designated at fair value through profit or loss upon initial recognition if such designation eliminates or reduces significantly a measurement or recognition inconsistency that would otherwise arise; or (b) the financial liability forms part of a group of financial assets, financial liabilities or both, which is managed and its performance evaluated on a fair value basis as a part of the Group's documented risk management and investment strategies; and (c) it forms part of a contract containing one or more embedded derivatives and the entire contract can be so designated in accordance with applicable financial reporting standards.

Other financial liabilities are initially measured at fair value, net of transaction costs, and are subsequently measured at amortised cost using the effective interest method, with interest expense recognised on an effective yield basis, within finance costs in the statement of comprehensive income.

The Group derecognises financial liabilities when the obligations of the Group are discharged, cancelled or have expired.

## **3.14. Inventories**

Inventories are stated at the lower of cost and net realisable value. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the inventories to their present location and condition, excluding borrowing costs. Cost is calculated using the weighted average cost ("WAC") method. Net realisable value represents the estimated selling price less all estimated costs of completion and costs to be incurred in marketing, selling and distribution.

## **3.15. Trade receivables**

Trade receivables are amounts due from customers for merchandise sold or services performed in the ordinary course of business. Trade receivables are stated at their amortised cost less any allowances for doubtful receivables. If collection is expected in one year or less (or in the normal operating cycle of the business if longer), they are classified as current assets. If not, they are presented as non-current assets.

## **3.16. Cash and cash equivalents**

Cash and cash equivalents consist of cash on hand and balances with banks.

Cash and cash equivalents are measured at book value, based on the relevant exchange rates at the reporting date.

## **3.17. Share capital**

### *Ordinary shares*

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of ordinary shares or options in relation to ordinary shares are shown in equity as a deduction, net of taxation, from the proceeds.

## **3.18. Trade payables**

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business if longer). If not, they are presented as non-current liabilities.

Trade payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

## **3.19. Borrowings and borrowing costs**

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale. Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

All other borrowing costs are recognised in net profit or loss in the period in which they are incurred.

# Consolidated Financial Statements for the year end 31 December 2019

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Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw-down occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalised as a prepayment for liquidity services and amortised over the period of the facility to which it relates.

Preference shares, which are mandatorily redeemable on a specific date, are classified as liabilities. The dividends on these preference shares are recognised in profit or loss as interest expense.

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least twelve months after the end of the reporting period.

## 3.20. Employee benefits

### *Termination benefits*

Termination benefits are payable when employment is terminated by the Group before the normal retirement date, or whenever an employee accepts voluntary redundancy in exchange for these benefits. The Group recognises termination benefits when it is demonstrably committed to either (i) terminating the employment of current employees according to a detailed formal plan without possibility of withdrawal, or (ii) providing termination benefits as a result of an offer made to encourage voluntary redundancy. Benefits falling due more than twelve months after the end of the reporting period are discounted to their present value.

### *Profit-sharing and bonus plans*

The Group recognises a liability and an expense for bonuses and profit-sharing, based on a formula that takes into consideration the profit attributable to the Company's shareholders after certain adjustments. The Group recognises a provision where contractually obliged or where there is a past practice that has created a constructive obligation.

## 3.21. Provisions

Provisions are recognised when the Group has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will be required to settle the obligation, and a reliable estimate can be made of the obligation.

The Group does not recognise any provisions for warranty costs, as warranties for products sold by the Group are provided only by the entities mentioned on the products certificates of warranty. The Group has no liability towards its customers for issues related to products under warranty.

Provisions are measured at the present value of the expenditure expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as interest expense.

## 3.22. Leases

### *General*

Leases are classified as finance leases when the terms of the lease transfer substantially all of the risks and rewards of ownership from the lessor to the lessee. All other leases are classified as operating leases.

### *Activities as lessor*

Amounts due from lessees under finance leases are recorded as receivables at the amount of the Group's investment in the relevant leases. Income from finance leases is allocated to accounting periods so as to reflect a constant periodic rate of return on the Group's net investment outstanding in respect of the relevant leases.

Rental income from operating leases is recognised on a straight-line basis over the term of the relevant lease.

### *Activities as lessee*

Rentals payable under operating leases are charged to income on a straight-line basis over the term of the relevant lease.

Assets held under finance leases are recognised as assets of the Group at the lower of the asset's fair value at the date of acquisition and the present value of the minimum lease payments. The related liability to the lessor is included in the statement of financial position as a finance lease obligation. Finance costs, which represent the difference between the total leasing commitment and the fair value of the assets acquired, are charged to profit or loss over the term of the relevant lease so as to produce a constant periodic rate of charge on the remaining balance of the obligations for each accounting period.

## 3.23. Dividend distributions

Dividend distributions to the Company's shareholders are recognised as a liability in the Group's financial statements in the period in which the dividends are approved by the Company's shareholders.



# Consolidated Financial Statements for the year end 31 December 2019

## 3.24. Going concern

The consolidated financial statements have been prepared on a going concern basis, which assumes that the Group will be able to continue on a going concern basis. To assess the applicability of the going concern assumption, management had examined the projections of future cash flows. Based on this analysis the management considers the Group will continue on a going concern basis.

During the year ended 31 December 2019 the Group has recognised a net loss of RON 19,288,760 (2018: RON 22,863,594), at 31 December 2019 the Group has a retained loss of 109,671,196 RON (2018: RON 90,440,442) as at that date, current liabilities exceed current assets by RON 22,739,746 (2018: RON 20,419,516). The equity as at 31 December 2019 is RON -21,088,137 (2018: RON -9,850,716).

The losses for the year ended 31 December 2019, are coming from operational activities in amount of RON 16,913,170 (2018: RON 21,731,337) and finance activities in amount of RON 2,315,590 (2018: RON 1,132,257).

The losses are an investment by the shareholders, associated with the accelerated increase in sales, and diversity of products sold.

Management forecasts to make the business profitable in the medium term. For that purpose the Group is launching a technology platform optimisation process (by migrating to an international software as a service solution) also an optimisation of commercial and marketing strategies oriented to meet the specific customer needs, in a efficient mode for the company.

For the next 5 years (2020 to 2024) the Group forecasts to increase the annual revenue by 26% on average, or 21% annual compound growth rate over the same period. The main premise of the forecast is the migration of consumers from classic offline retail to online retail. Currently the number of internet users in Romania is 9 million persons, of which only 2.5 million make online purchases.

The expected increase in revenues is lower than historical increase (annual compound growth rate over the 2012-2018 years was 41%):

The Group is forecasting to reach breakeven EBITDA in 2020, and a positive EBITDA in 2021. The target involves optimisation of the following processes:

- a. Technology: replacing the current website. That involves moving to a new solution, software as a services (SAAS). As a result of this transformation, the costs related to the technological processes are estimated to decrease by RON 4-5 million, starting with the fourth quarter of 2019.
- b. Transportation to customers: will undergo the following changes in order to increase the profitability of this business line:
  - Reduction of costs due to the introduction of a new courier selection software based on several parameters (including address, volume, extra cost, etc.)
  - Increased revenue by changing the trade policy, namely: the increase of courier transport taxes, as well as delivery points; introducing processing fees
- c. Marketing effort - starting in 2019, Elefant Online is undergoing a change in marketing strategy (structure, digital channel effort, new site UI / UX, introduction of loyalty programs). As a result of these changes, the cost of marketing is estimated to decline (as a share of net turnover) from 6.1% in 2018 to 4.4% in 2022.

Following an internal efficiency improvement program (referred to above), in order to reduce operational costs, management proposes less accelerated revenue growth as compared to historical growth. But at the same time, the proposed increases are below or in line with the overall market growth and gains made by the rest of the big players in the online market in Romania.

For the year 2020, the Company budgeted a 28% increase in turnover to RON 216.6 million. The company also aims to achieve breakeven EBITDA in 2020. This cost savings will be driven by the following cost optimizations planned for the year 2020:

- a. A less aggressive commercial policy, which will be manifested by increased prices up to the level applied by competitors, an improved gross margin;
- b. Reforming the site - these transformations will streamline and reduce the cost of maintaining and supporting the web platform;
- c. Introducing new marketing strategies by developing new concepts of marketing campaigns, and focusing on those with high returns;
- d. Efficiency and automation of operational processes related to the acquisition of goods and customer order processing

During 2020, the Company's shareholders are considering to finance operating activities and capital investments through capital increases and loans, funds which will be sufficient to cover the financing needs, including additional funding requirements resulting from stress tests carried out by the Company on the business plan.

The management believes that the support obtained from shareholders and creditors will be enough to allow the activity and debt repayment to continue in the ordinary course of business, without the need for substantial sales of assets or forced disruptions caused by external factors to its operations or other similar actions.

# Consolidated Financial Statements for the year end 31 December 2019

## 4. Financial risk management

### General

The Group has exposure to the following risks from its use of financial instruments:

- Interest rate risk
- Liquidity risk
- Foreign currency risk
- Credit risk
- Market risk
- Capital risk

The board of directors has overall responsibility for the establishment and oversight of the Group's risk management framework. The board is responsible for developing and monitoring the Group's risk management strategy and policies. There have been no changes to the Group's exposures to risk or the methods used to measure and manage these risks during the year.

The Group oversees how management monitors compliance with the Group's risk management policies and procedures, and reviews the adequacy of the risk management framework in the light of the risks faced by the Group.

The Group's financial instruments consist mainly of deposits with banks, corporate bonds, short term investments, accounts receivable and payable, loans to and from associated entities and bank borrowings.

### 4.1. Interest rate risk management

As part of the process of managing the Group's fixed and floating rate borrowings mix, the interest rate characteristics of borrowings and the refinancing of existing borrowings are positioned according to movements in interest rates.

At the reporting date the carrying value of fixed and variable rate borrowings was as follows:

| <i>in RON</i>                     | <b>2019</b>       | <b>2018</b>       |
|-----------------------------------|-------------------|-------------------|
| <i>Fixed rate instruments:</i>    |                   |                   |
| <i>Bonds</i>                      | 7,832,518         | 7,834,405         |
| <i>Loans from related parties</i> | 6,508,115         | 74,198            |
| <b>Financial liabilities</b>      | <b>14,340,663</b> | <b>7,908,603</b>  |
| <i>Variable rate instruments:</i> |                   |                   |
| <i>Secured bank loans</i>         | 12,325,510        | 14,479,480        |
| <i>Finance lease liabilities</i>  | 217,760           | 522,943           |
| <b>Financial liabilities</b>      | <b>12,543,270</b> | <b>15,002,423</b> |
| <b>Total</b>                      | <b>26,883,903</b> | <b>22,911,026</b> |

There have been no significant changes to the Group's sensitivity to interest rate changes during the year.

### 4.2. Liquidity risk management

The Group manages liquidity risk by monitoring forecast cash flows and ensuring that adequate unutilised borrowing facilities are maintained.

The Groups revenues and costs from other activities are predictable contractually. This assists with monitoring cash flow requirements and optimising treasury strategies.

The Group has not made any significant guarantees of third party or related party actual or potential obligations.

The following are the undiscounted contractual maturities of financial liabilities, including estimated interest payments and excluding the impact of netting agreements:

# Consolidated Financial Statements for the year end 31 December 2019

## 4. Financial risk management

| 2019                               | Carrying amount        | Contractual cash flows        | Up to one year        | One to two years        | Two to five years        | More than five years        |
|------------------------------------|------------------------|-------------------------------|-----------------------|-------------------------|--------------------------|-----------------------------|
| <b>Financial liabilities</b>       |                        |                               |                       |                         |                          |                             |
| Secured bank loans                 | 12,325,510             | 13,824,373                    | 6,366,454             | 4,593,528               | 2,864,391                | -                           |
| Bonds                              | 7,832,518              | 8,858,900                     | 690,000               | 8,168,900               | -                        | -                           |
| Finance lease liabilities          | 217,760                | 217,760                       | 189,385               | 28,375                  | -                        | -                           |
| Loans due to related parties       | 6,508,115              | 6,735,899                     | 6,735,899             | -                       | -                        | -                           |
| Trade and other payables           | 59,672,474             | 59,672,474                    | 59,672,474            | -                       | -                        | -                           |
| Lease liabilities                  | 5,340,430              | 5,340,430                     | 1,498,000             | 1,498,000               | 2,344,430                | -                           |
| <b>Total financial liabilities</b> | <b>91,896,807</b>      | <b>89,309,406</b>             | <b>73,654,212</b>     | <b>12,790,803</b>       | <b>2,864,391</b>         | <b>-</b>                    |
| <b>2018</b>                        |                        |                               |                       |                         |                          |                             |
|                                    | <b>Carrying amount</b> | <b>Contractual cash flows</b> | <b>Up to one year</b> | <b>One to two years</b> | <b>Two to five years</b> | <b>More than five years</b> |
| <b>Financial liabilities</b>       |                        |                               |                       |                         |                          |                             |
| Secured bank loans                 | 14,479,480             | 14,943,094                    | 14,653,775            | 289,319                 | -                        | -                           |
| Bonds                              | 7,834,405              | 9,555,970                     | 871,631               | 688,626                 | 7,995,713                | -                           |
| Finance lease liabilities          | 522,943                | 542,268                       | 332,627               | 182,721                 | 26,919                   | -                           |
| Loans due to related parties       | 74,198                 | 74,198                        | 74,198                | -                       | -                        | -                           |
| Trade and other payables           | 47,146,735             | 47,146,735                    | 47,146,735            | -                       | -                        | -                           |
| <b>Total financial liabilities</b> | <b>70,057,761</b>      | <b>72,262,264</b>             | <b>63,078,966</b>     | <b>1,160,666</b>        | <b>8,022,632</b>         | <b>-</b>                    |

## 4.3. Foreign currency risk management

### Currency risk

The Group is exposed to transactional foreign currency risk to the extent that there is a mismatch between the currencies in which sales, purchases, receivables and borrowings are denominated and the respective functional currencies of Group companies. The functional currencies of Group companies are primarily the Romanian Leu (RON) and Moldovan Leu (MDL). The currencies in which transactions are primarily denominated are Euro and US dollars.

### Exposure to currency risk

The group exposure to foreign currency risk at the end of the reporting period, expressed in Romania RON currency units, was as follows:

| in RON                      | RON                 | 31 December 2019    |                  |                  | 31 December 2018    |                     |                  |                  |
|-----------------------------|---------------------|---------------------|------------------|------------------|---------------------|---------------------|------------------|------------------|
|                             |                     | EUR                 | USD              | GBP              | RON                 | EUR                 | USD              | GBP              |
| Trade and other receivables | 2,420,494           | -                   | -                | -                | 2,763,451           | -                   | -                | -                |
| Trade payables              | (46,964,241)        | (9,524,329)         | (335,867)        | (718,513)        | (34,868,210)        | (9,414,108)         | (389,932)        | (789,392)        |
| Loans from related parties  | -                   | (6,508,115)         | -                | -                | -                   | (74,198)            | -                | -                |
| Finance leasing liabilities | -                   | (217,760)           | -                | -                | -                   | (522,943)           | -                | -                |
| Secured bank loans          | (14,498,312)        | -                   | -                | -                | (13,042,697)        | (1,436,783)         | -                | -                |
| <b>Net SOFP exposure</b>    | <b>(59,042,059)</b> | <b>(16,250,204)</b> | <b>(335,867)</b> | <b>(718,513)</b> | <b>(45,147,456)</b> | <b>(11,448,032)</b> | <b>(389,932)</b> | <b>(789,392)</b> |

# Consolidated Financial Statements for the year end 31 December 2019

## 4. Financial risk management

The following significant exchange rates have been applied:

| in RON | Average rate |        | Year-end spot rate |        |
|--------|--------------|--------|--------------------|--------|
|        | 2019         | 2018   | 2019               | 2018   |
| EUR    | 4.7452       | 4.6535 | 4.7793             | 4.6639 |
| USD    | 4.2379       | 3.9416 | 4.2608             | 4.0736 |
| GBP    | 5.4113       | 5.2598 | 5.6088             | 5.1931 |
| MDL    | 0.2413       | 0.2346 | 0.2481             | 0.2389 |

Sensitivity analysis

| in RON                  | Profit or loss |             | Equity, net of tax |             |
|-------------------------|----------------|-------------|--------------------|-------------|
|                         | Strengthening  | Weakening   | Strengthening      | Weakening   |
| <b>31 December 2019</b> |                |             |                    |             |
| EUR (10% movement)      | 1,165,020      | (1,165,020) | 1,165,020          | (1,165,020) |
| USD (10% movement)      | 33,587         | (33,587)    | 33,587             | (33,587)    |
| GBP (10% movement)      | 71,851         | (71,851)    | 71,851             | (71,851)    |
| <b>31 December 2018</b> |                |             |                    |             |
| EUR (10% movement)      | 1,144,803      | (1,144,803) | 1,144,803          | (1,144,803) |
| USD (10% movement)      | 38,993         | (38,993)    | 38,993             | (38,993)    |
| GBP (10% movement)      | 78,939         | (78,939)    | 78,939             | (78,939)    |

### 4.4. Credit risk management

Potential material areas of credit risk consist of trade accounts receivable and short term investments.

Trade accounts receivable consist mainly of a widespread customer base. Group companies monitor the financial position of their customers on an on-going basis. Where considered appropriate, use is made of credit guarantee insurance. The granting of credit is controlled by application and account limits. An allowance is made for specific bad debts and at the reporting date management did not consider there to be any material credit risk exposure that was not adequately covered by the credit guarantee insurance. Certain goods are also sold subject to retention of title clauses, so that in the event of non-payment the Group may have a secured claim.

The Group has no significant concentration of credit risk, with exposure spread over a large number of counterparties and customers. It is Group policy to deposit short term cash investments with major institutions.

The Group establishes an allowance for impairment that represents its estimate of incurred losses in respect of trade and other receivables and investments. The main components of this allowance are a specific loss component that relates to individually significant exposures, and a collective loss component established for groups of similar assets in respect of losses that have been incurred but not yet identified. The collective loss allowance is determined based on historical data of payment statistics for similar financial assets.

*Exposure to credit risk*

The carrying amount of financial assets represents the maximum credit exposure, as follows:

| in RON                        | Note | Carrying amount   |                   |
|-------------------------------|------|-------------------|-------------------|
|                               |      | 2019              | 2018              |
| Trade and other receivables   | 18   | 2,420,494         | 2,763,451         |
| Cash and cash equivalents     | 19   | 13,168,603        | 11,721,522        |
| Other financial assets        |      | 858,966           | 643,288           |
| <b>Total financial assets</b> |      | <b>16,448,063</b> | <b>15,128,261</b> |

The maximum exposure to credit risk for trade receivables at the reporting date by geographic region was as follows:

| in RON                                   | Carrying amount  |                  |
|--|------------------|------------------|
|  | 2019             | 2018             |
| Domestic – Romania                       | 2,050,803        | 2,687,272        |
| Republic of Moldova                      | 369,691          | 76,179           |
| <b>Total trade and other receivables</b> | <b>2,420,494</b> | <b>2,763,451</b> |

# Consolidated Financial Statements for the year end 31 December 2019

## 4. Financial risk management

Based on historic default rates the Group policy is to record no impairment for amounts overdue up to three months as substantially all amounts have been recoverable in full, except in exceptional specific circumstances. Where amounts are overdue more than three months an allowance is made for credit losses, initially based on the specific circumstances of the customer and an estimate of the expected cash flows to be received based on past experience.

Once it has been established that an amount will prove irrecoverable it is released from the credit allowance account and written off against the balance of trade receivables.

## 4.5. Capital risk management

The board's policy is to maintain and develop a strong a flexible capital base in order to maintain investor and creditor confidence. Similar policies apply also to individual business segments so as to minimise demands for routine trading activities on finance obtained at Group level. This is seen as important for the sustenance of future developments in the business and the maintenance of flexibility of capital management strategies.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or realise assets in order to reduce debt.

Consistent with many other entities in the same industry, the Group monitors levels of capital by reference to gearing ratio, computed as net debt divided by total capital. Net debt is calculated as total borrowings, including both current and non-current borrowings as shown by the consolidated statement of financial position less cash and cash equivalents. Total capital is calculated as equity as shown in the consolidated statement of financial position plus net debt.

| <i>in RON</i>                   | <b>2019</b>  | <b>2018</b> |
|---------------------------------|--------------|-------------|
| Total borrowings                | 31,224,333   | 22,911,026  |
| Less: cash and cash equivalents | 13,168,603   | 11,721,522  |
| Net debt                        | 19,055,730   | 11,189,504  |
| Total equity                    | (21,088,137) | (9,850,716) |
| Total capital                   | (2,032,407)  | 1,338,788   |
| <b>Gearing ratio</b>            | <b>n.m.</b>  | <b>n.m.</b> |

There were no changes to the Group's approach to capital management during the year.

## 4.6. Market price risk

The Group is exposed to market price risk, in order to reduce the impact of fluctuations in the price of goods, the Group maintains a short inventory days, and is purchasing the products which have a short period of delivery from supplier to the Group warehouse. Also, the Group constantly monitoring the prices on the market and plans its short term strategy based on competitors.

## 5. Critical accounting estimates and judgements

In preparing the financial statements, management is required to make estimates and assumptions which affect reported income, expenses, assets, liabilities and disclosure of contingent assets and liabilities. Use of available information and application of judgement are inherent in the formation of estimates, together with past experience and expectations of future events that are believed to be reasonable under the circumstances. Actual results in the future could differ from such estimates.

### 5.1. Critical accounting estimates and assumptions

Information about assumptions and estimation uncertainties at 31 December 2019 that have a significant risk of resulting in a material adjustments to the carrying amounts of assets and liabilities in the next financial year is included in the following:

Revenue recognition: estimate of expected returns;

Impairment test of intangible assets: key assumptions underlying recoverable amounts, including the recoverability of development costs;

There are no other judgemental areas identified by management that could have a material effect on the provisions made at the reporting date.

# Consolidated Financial Statements for the year end 31 December 2019

## 5. Critical accounting estimates and judgements

### 5.2. Critical judgements in applying the entity's policies

Information about judgements made in applying accounting policies that have the most significant effects on the amounts recognised in the financial statements is included in the following notes:

Leases: whether an arrangement contains a lease;

## 6. Revenue

The accounting policies of IFRS 15 on the Group's revenue from contracts with customers is described in Note 3.4.

### Revenue streams

An analysis of the Group's revenue is as follows:

| <i>in RON</i>                 | 2019               | 2018               |
|-------------------------------|--------------------|--------------------|
| <i>Continuing operations:</i> |                    |                    |
| Sale of goods                 | 164,977,923        | 130,173,079        |
| Sale of digital products      | 734,924            | 1,281,522          |
| Sale of services              | 5,442,837          | 4,667,980          |
| Other revenues                | 407,042            | 348,725            |
| <b>Total revenues</b>         | <b>171,562,726</b> | <b>136,471,324</b> |

The Group generates revenue primarily from the sale of goods which includes: books, perfumes, cosmetics, electronics, eyeglasses, watches, home and deco, kid and toys. Other sources of income include revenue from delivery services and processing costs.

### Disaggregation of revenue from contracts with customers

In the following table, revenue from contracts with customers is disaggregated by primary geographical market, major products and service lines.

| <i>in RON</i>                       | Year 2019          | Year 2018          |
|-------------------------------------|--------------------|--------------------|
| <i>Primary geographical markets</i> |                    |                    |
| Romania                             | 165,514,579        | 132,925,737        |
| Moldova                             | 6,048,147          | 3,545,587          |
| <b>Total</b>                        | <b>171,562,726</b> | <b>136,471,324</b> |

### Sales of goods and digital products disaggregated by major products

|                                   |                    |                    |
|-----------------------------------|--------------------|--------------------|
| Sale of home deco goods           | 3,204,042          | 1,583,615          |
| Sale of foreign books             | 7,404,449          | 5,638,898          |
| Sale of toys                      | 11,411,931         | 7,414,035          |
| Sale of books                     | 54,694,815         | 43,110,822         |
| Sale of perfumes                  | 46,281,296         | 35,096,309         |
| Sale of pet food products         | 19,213             | 42,748             |
| Sale of nutrition products        | 259,664            | 130,965            |
| Sale of cosmetics                 | 13,873,460         | 12,708,989         |
| Sale of kids and pampers products | 2,101,235          | 960,005            |
| Sale of electronics               | 2,852,196          | 2,204,711          |
| Sale of clothing products         | 12,802             | 60,982             |
| Sale of jewellery                 | 855,328            | 446,374            |
| Sale of bags and accessories      | 2,289,878          | 1,459,761          |
| Sale of other goods               | 196,356            | 45,638             |
| Sale of watches                   | 18,545,116         | 18,286,863         |
| Sale of footwear                  | 21,000             | 127,524            |
| Sale of eyeglasses                | 955,144            | 854,857            |
| Sale of eBooks                    | 734,924            | 1,281,522          |
| <b>Total</b>                      | <b>165,712,847</b> | <b>131,454,619</b> |

# Consolidated Financial Statements for the year end 31 December 2019

## 6. Revenue

### *Performance obligations and revenue recognition policies*

Revenue is measured based on the consideration specified in a contract with a customer. The Group recognises revenue when it transfers control over a good or service to a customer.

## 7. Other income

| in RON                                 | 2019           | 2018          |
|--|----------------|---------------|
| Income from compensations              | 308,206        | 44,427        |
| Income from sale of non-current assets | 1,272          | 1,200         |
| <b>Total other income</b>              | <b>309,478</b> | <b>45,627</b> |

## 8. Other operational expenses

The Group has identified several items which are material due to the significance of their nature and amount. These are listed separately here to provide a better understanding of the financial performance of the Group.

| in RON                      | 2019              | 2018              |
|-----------------------------|-------------------|-------------------|
| Packaging materials         | 1,513,931         | 1,107,160         |
| Utilities and maintenance   | 926,526           | 855,047           |
| Bank charges                | 721,079           | 676,543           |
| Cost of other services      | 8,316,208         | 7,222,183         |
| Cost of consumables         | 284,094           | 337,787           |
| Other expenses              | 1,054,501         | 829,882           |
| <b>Total other expenses</b> | <b>12,816,339</b> | <b>11,028,602</b> |

## 9. Employee related expenses

See accounting policies in Note 3.20.

| in RON                                 | 2019              | 2018              |
|--|-------------------|-------------------|
| Employment costs comprise:             |                   |                   |
| Wages and salaries                     | 13,222,954        | 13,146,706        |
| Social and medical contributions       | 641,786           | 623,615           |
| <b>Total employee related expenses</b> | <b>13,864,740</b> | <b>13,770,321</b> |

The average number of employees during the year ended 31 December 2019 was 238 employees (2018 – 267 employees)

## 10. Finance income and costs

| in RON                                | 2019               | 2018               |
|---------------------------------------|--------------------|--------------------|
| <i>Finance income</i>                 |                    |                    |
| Interest from assets                  | 103                | 229                |
| Foreign exchange gains                | 601,547            | 498,006            |
| <b>Total finance income</b>           | <b>601,650</b>     | <b>498,235</b>     |
| <br>                                  |                    |                    |
| <i>Finance costs</i>                  |                    |                    |
| Interest on bank borrowings and loans | 1,324,065          | 818,136            |
| Interest on bonds                     | 686,741            | 183,005            |
| Foreign exchange losses               | 906,434            | 629,351            |
| <b>Total finance costs</b>            | <b>2,917,240</b>   | <b>1,630,492</b>   |
| <b>Net finance losses</b>             | <b>(2,315,590)</b> | <b>(1,132,257)</b> |

For accounting policies related to capitalisation of borrowings costs, see note 3.

# Consolidated Financial Statements for the year end 31 December 2019

## 11. Adjusted Earnings before Interest, Tax, Depreciation and Amortisation (EBITDA)

Management has presented the performance measure adjusted EBITDA because it monitors this performance measure at a consolidated level, and it believes that this measure is relevant to an understanding of the Group's financial performance.

Adjusted EBITDA is calculated by adjusting profit from continuing operations to exclude the impact of taxation, net finance costs, depreciation, amortisation, impairment losses.

Adjusted EBITDA is not a defined performance measure in IFRS. The Group's definition of adjusted EBITDA may not be comparable with similarly titled performance measures and disclosures by other entities.

### Reconciliation of adjusted EBITDA to profit from continuing operations

| <i>in RON</i>                          | 2019                | 2018                |
|--|---------------------|---------------------|
| Loss from continuing operations        | (19,228,760)        | (22,863,594)        |
| Income tax expenses                    | -                   | -                   |
| <b>Loss before tax</b>                 | <b>(19,228,760)</b> | <b>(22,863,594)</b> |
| <b>Adjustments for:</b>                |                     |                     |
| Net finance costs                      | 2,315,590           | 1,132,257           |
| Depreciation                           | 1,552,013           | 453,338             |
| Amortisation                           | 8,792,958           | 6,660,925           |
| Impairment losses of intangible assets | -                   | 770,814             |
| Provisions for current assets          | 541,067             | 213,226             |
| <b>EBITDA</b>                          | <b>(6,027,236)</b>  | <b>(13,633,034)</b> |

## 12. Property, plant and equipment

The table below provides specific information about each type of Property, plant, and equipment.

For accounting policy, see note 3.7.

| <i>in RON</i>                         | Computer equipment | Motor vehicles | Fixtures and fittings | Other equipment | Total            |
|---------------------------------------|--------------------|----------------|-----------------------|-----------------|------------------|
| <i>Cost or valuation</i>              |                    |                |                       |                 |                  |
| Balance as at 31 December 2017        | 1,191,289          | 427,778        | 1,192,136             | -               | 2,811,203        |
| Additions                             | 18,502             | 783            | 24,017                | 6,303           | 49,605           |
| Balance as at 31 December 2018        | 1,209,791          | 428,561        | 1,216,153             | 6,303           | 2,860,808        |
| Balance as at 1 January 2019          | 1,209,791          | 428,561        | 1,216,153             | 6,303           | 2,860,808        |
| Additions                             | 46,422             | 679            | 67,469                | 13,142          | 127,712          |
| Balance as at 31 December 2019        | 1,256,213          | 429,240        | 1,283,622             | 19,445          | 2,988,520        |
| <i>Depreciation</i>                   |                    |                |                       |                 |                  |
| Balance as at 31 December 2017        | 505,051            | 116,075        | 600,827               | -               | 1,221,953        |
| Depreciation charge                   | 253,339            | 87,114         | 128,575               | -               | 469,028          |
| Balance as at 31 December 2018        | 758,390            | 203,189        | 729,402               | -               | 1,690,981        |
| Balance as at 1 January 2019          | 758,390            | 203,189        | 729,402               | -               | 1,690,981        |
| Depreciation charge                   | 227,335            | 58,347         | 159,210               | -               | 444,892          |
| Balance as at 31 December 2019        | 985,725            | 261,536        | 888,612               | -               | 2,135,873        |
| <i>Carrying amounts</i>               |                    |                |                       |                 |                  |
| <b>Balance as at 31 December 2017</b> | <b>686,238</b>     | <b>311,703</b> | <b>591,309</b>        | <b>-</b>        | <b>1,589,250</b> |
| <b>Balance as at 31 December 2018</b> | <b>451,401</b>     | <b>225,372</b> | <b>486,751</b>        | <b>6,303</b>    | <b>1,169,827</b> |
| <b>Balance as at 31 December 2019</b> | <b>270,488</b>     | <b>167,704</b> | <b>395,010</b>        | <b>19,445</b>   | <b>852,647</b>   |



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## 12. Property, plant and equipment

The carrying amount of assets held under finance leases at 31 December 2019 is RON 867,043 (2018: RON 1,014,478). Related lease obligations are secured on these assets.

At 31 December 2019, the property, plant and equipment of the Group been carried at historical cost less accumulated depreciation and accumulated impairment losses.

Refer to note 22 for information on non-current assets pledged as security by the Group.

## 13. Intangible assets

| <i>in RON</i>                         | <b>Software licences</b> | <b>Elefant website</b> | <b>Other intangible assets</b> | <b>Development costs</b> | <b>Prepayments</b> | <b>Total</b>      |
|---------------------------------------|--------------------------|------------------------|--------------------------------|--------------------------|--------------------|-------------------|
| <i>Cost or valuation</i>              |                          |                        |                                |                          |                    |                   |
| Balance as at 31 December 2017        | 2,304,106                | 21,054,353             | 484                            | -                        | -                  | 23,358,943        |
| Additions                             | 77,210                   | 8,042                  | -                              | 9,359,465                | -                  | 9,444,717         |
| Transfers                             | -                        | 1,258,891              | -                              | (1,258,891)              | -                  | -                 |
| Balance as at 31 December 2018        | 2,381,316                | 22,321,286             | 484                            | 8,100,574                | -                  | 32,803,660        |
| Balance as at 1 January 2019          | 2,381,316                | 22,321,286             | 484                            | 8,100,574                | -                  | 32,803,660        |
| Additions                             | 231,594                  | -                      | -                              | 4,486,700                | -                  | 4,718,294         |
| Transfers                             | -                        | 12,068,608             | -                              | (12,068,608)             | -                  | -                 |
| Balance as at 31 December 2019        | 2,612,910                | 34,389,894             | 484                            | 518,666                  | -                  | 37,521,954        |
| <i>Amortisation</i>                   |                          |                        |                                |                          |                    |                   |
| Balance as at 31 December 2017        | 497,742                  | 8,122,171              | 484                            | -                        | -                  | 8,620,397         |
| Amortisation charge                   | 362,209                  | 6,185,340              | -                              | -                        | -                  | 6,520,549         |
| Impairment                            | 426,470                  | -                      | -                              | 344,344                  | -                  | 770,814           |
| Balance as at 31 December 2018        | 1,286,421                | 14,280,511             | 484                            | 344,344                  | -                  | 15,911,760        |
| Balance as at 1 January 2019          | 1,286,421                | 14,280,511             | 484                            | 344,344                  | -                  | 15,911,760        |
| Amortisation charge                   | 318,385                  | 8,474,573              | -                              | -                        | -                  | 8,792,958         |
| Balance as at 31 December 2019        | 1,604,806                | 22,755,084             | 484                            | 344,344                  | -                  | 24,704,718        |
| <i>Carrying amounts</i>               |                          |                        |                                |                          |                    |                   |
| <b>Balance as at 31 December 2017</b> | <b>1,806,364</b>         | <b>12,932,182</b>      | -                              | -                        | -                  | <b>14,738,546</b> |
| <b>Balance as at 31 December 2018</b> | <b>1,094,895</b>         | <b>8,040,775</b>       | -                              | <b>7,756,230</b>         | -                  | <b>16,891,900</b> |
| <b>Balance as at 31 December 2019</b> | <b>1,008,104</b>         | <b>11,634,810</b>      | -                              | <b>174,322</b>           | -                  | <b>12,817,236</b> |

At 31 December 2019, the intangible assets of the Group been carried at historical cost less accumulated depreciation and accumulated impairment losses.

The Group has amortised the intangible assets according to straight line method.

The other intangible assets are formation expenses and are completely amortised.

The Group has made investments in development of new web platform "www.elefant.ro" and software "ENTERSOFT BUSINESS SUITE", in amount of RON 4,486,700. Intangible assets with a value of RON 12,068,608 have been put into exploitation, the remaining balance is the web platform under construction with a value of RON 518,666.

During the year 2019 was launched a new technical platform, developed together with top external partners in technologies for online activities. Depreciation of the old platform was recalculated, and completely amortized at the final of the financial year 2019.

# Consolidated Financial Statements for the year end 31 December 2019

## 13. Intangible assets

## 14. Subsidiary entities

Details of the subsidiaries which have been consolidated in the group financial statements at 31 December 2019 are as follows:

| Name of subsidiary           | Country of incorporation (registration) | Ownership | Voting rights | Principal place of business | Principal activity      |
|------------------------------|---|-----------|---------------|-----------------------------|-------------------------|
|                              |   | %         | %             |                             |                         |
| <i>Continuing activities</i> |   |           |               |                             |                         |
| Mall Online SRL              | Moldova                                 | 100       | 100           | Moldova                     | Online trading activity |
| Mammoth Software SRL         | Romania                                 | 100       | 100           | Romania                     | IT services             |

The entire issued share capital of Mammoth Software SRL has been pledged to Alpha Bank Romania SA.

## 15. Other non-current assets

| <i>in RON</i>                         | 2019           | 2018           |
|---------------------------------------|----------------|----------------|
| Guarantees for rent                   | 858,966        | 643,288        |
| <b>Total other non-current assets</b> | <b>858,966</b> | <b>643,288</b> |

The line is composed of deposits and guarantees provided to landlords for renting of office space, warehouse and pick-up points.

## 16. Prepayments

| <i>in RON</i>            | 2019             | 2018             |
|--------------------------|------------------|------------------|
| Rent expenses            | 175,018          | 189,254          |
| Insurance fees           | 5,110            | 7,978            |
| Inventories              | 385,702          | 1,051,632        |
| Services to be rendered  | 416,411          | 233,772          |
| Maintenance              | 718,388          | 327,013          |
| <b>Total Prepayments</b> | <b>1,700,629</b> | <b>1,809,649</b> |

## 17. Inventories

For accounting policy, see note 3.14.

| <i>in RON</i>  | 2019              | 2018              |
|--|-------------------|-------------------|
| Merchandise  | 33,352,814        | 24,848,109        |
| Allowance for estimated irrecoverable amounts of inventory | (273,546)         | (213,226)         |
| <b>Merchandise, net</b>                                    | <b>33,079,268</b> | <b>24,634,883</b> |
| Packaging materials  | 302,678           | 258,262           |
| Stock-in-transit   | 267,719           | 314,262           |
| <b>Other inventories</b>                                   | <b>570,397</b>    | <b>572,524</b>    |
| <b>Total Inventories</b>                                   | <b>33,649,665</b> | <b>25,207,407</b> |

Inventories have been pledged as security for certain of the Group's bank borrowings, see note 22.

# Consolidated Financial Statements for the year end 31 December 2019

## 17. Inventories

Inventories recognised as an expense during the year ended 31 December 2019 amounted to RON 130,847,628 (2018 – RON 107,864,155). These were included in cost of sale and material costs.

Write-downs of inventories to net realisable value, amounted RON 273,546 (2018 – RON 213,226). These were recognised as an expense during the year ended 31 December 2019.

During the year the Group registered in Cost of Sale in Statement of Profit or Loss differences resulted from stock count. All inventories are expected to be recovered within twelve months of the reporting date.

## 18. Trade and other receivables

See accounting policies in Note 3.15.

| <i>in RON</i>                            | <b>2019</b>      | <b>2018</b>      |
|--|------------------|------------------|
| Trade receivables                        | 1,433,167        | 1,812,432        |
| Allowances for bad debts                 | (160,532)        | -                |
| <b>Trade receivables, net</b>            | <b>1,272,635</b> | <b>1,812,432</b> |
| Receivables from related parties         | 343,645          | 429,718          |
| Receivables from shareholders            | -                | -                |
| Other receivables                        | 1,447,899        | 1,057,997        |
| Allowances for bad debts                 | (643,685)        | (536,696)        |
| <b>Other receivables, net</b>            | <b>1,147,859</b> | <b>951,019</b>   |
| <b>Total Trade and Other Receivables</b> | <b>2,420,494</b> | <b>2,763,451</b> |

The Group considers that the carrying amount of trade and other receivables approximates their fair value, due to their short-term nature. The allowance for estimated irrecoverable amounts of trade debtors has been determined by reference to past default experience and information on specific balances outside trade terms and is calculated by reference to the present value of anticipated future proceeds.

Trade receivables are amounts due from customers for goods sold or services performed in the ordinary course of business. They are generally due for settlement within 30 days and therefore are all classified as current. Trade receivables are recognised at the amount of consideration.

Details about the Group's impairment policies and the calculation of the loss allowance are provided in Note 3.12.

Information about the impairment of trade receivables can be found in Note 3.12.

Receivables from related parties are detailed in note 24.

The movement in the allowance for impairment in respect of trade receivables during the year was:

| <i>in RON</i>              | <b>2019</b>    | <b>2018</b>    |
|----------------------------|----------------|----------------|
| At 31 December 2018        | 536,696        | 546,864        |
| Impairment loss utilised   | (267,521)      | (10,168)       |
| <b>At 31 December 2019</b> | <b>804,217</b> | <b>536,696</b> |

The Group's exposure to credit, currency and interest rate risks relating to trade and other receivables is detailed in note 4.

## 19. Cash and cash equivalents

For accounting policies, see note 3.16.

| <i>in RON</i>                          | <b>2019</b>       | <b>2018</b>       |
|--|-------------------|-------------------|
| Balances with banks                    | 12,787,825        | 11,219,539        |
| Cash in transit                        | 156,733           | 322,050           |
| Cash in hand                           | 224,045           | 179,933           |
| <b>Total cash and cash equivalents</b> | <b>13,168,603</b> | <b>11,721,522</b> |

# Consolidated Financial Statements for the year end 31 December 2019

## 19. Cash and cash equivalents

The cash in transit represent bank transfers from customers which were not yet received in amount of RON 156,733. The Group's exposure to credit, currency and interest rate risks relating to cash and cash equivalents, is detailed in note 4.

## 20. Issued capital and premiums on issue

The table below provides the shareholders structure:  
in RON

|  | 2019           |             | 2018           |             |
|--|----------------|-------------|----------------|-------------|
|  | Nr. of shares  | %           | Nr. of shares  | %           |
| <i>Authorised share capital:</i>           |                |             |                |             |
| Millennium Gold Resources Limited (Cyprus) | 394,516        | 61%         | 354,888        | 60%         |
| Catalyst Romania SCA SICAR (Luxembourg)    | 64,510         | 10%         | 58,030         | 10%         |
| Olif BV (Netherlands)                      | 191,146        | 29%         | 181,038        | 30%         |
| <b>Total shares capital</b>                | <b>650,172</b> | <b>100%</b> | <b>593,956</b> | <b>100%</b> |

The Group's share capital has a value of RON 65,017,200 as at 31 December 2019 (2018 – RON 59,395,600), which are composed of 650,172 ordinary shares (2018 – 593,956 ordinary shares). The nominal value of ordinary share is RON 100. The share capital is entirely paid and issued.

Following approval at a meeting of the shareholders held in 2019 have been decided to increase the share capital by RON 5,621,600 and increase the share premium by RON 2,381,310.

All issued shares are fully paid.

## 21. Retained Losses

Movement in retained losses were as follows:  
in RON

|                            | 2019                 | 2018                |
|----------------------------|----------------------|---------------------|
| Balance at 1 January       | (90,440,442)         | (67,576,848)        |
| Loss for the period        | (19,228,760)         | (22,863,594)        |
| Corrections of prior years | (1,994)              | -                   |
| <b>Balance 31 December</b> | <b>(109,671,196)</b> | <b>(90,440,442)</b> |

## 22. Borrowings

in RON

|  | 2019              | 2018              |
|--|-------------------|-------------------|
| <i>Non-current loans and borrowings</i>        |                   |                   |
| Bank borrowings                                | 6,695,465         | 271,661           |
| Bonds  | 7,651,400         | 7,651,400         |
| Finance leases                                 | 28,375            | 213,154           |
| <b>Total non-current loans and borrowings</b>  | <b>14,375,240</b> | <b>8,136,215</b>  |
| <i>Current loans and borrowings</i>            |                   |                   |
| Bank borrowings                                | 5,630,045         | 14,192,518        |
| Interest on bank borrowings                    | -                 | 15,301            |
| Interest payable on bonds                      | 181,118           | 183,005           |
| Loans from related parties                     | 6,241,964         | 183               |
| Interest payable on loans from related parties | 266,151           | 74,015            |
| Finance leases                                 | 189,385           | 309,789           |
| <b>Total current loans and borrowings</b>      | <b>12,508,663</b> | <b>14,774,811</b> |
| <b>Total loans and borrowings</b>              | <b>26,883,903</b> | <b>22,911,026</b> |

# Consolidated Financial Statements for the year end 31 December 2019

## 22. Borrowings

| <i>in RON</i>                           | Type of loan | Date of agreement | Maturity   | Interest rate | CCY | Contracted amount | Interest payable as at 31 December 2019 | Interest payable as at 31 December 2018 | Principal payable as at 31 December 2019 | Principal payable as at 31 December 2018 |
|---|--------------|-------------------|------------|---------------|-----|-------------------|---|---|--|--|
| Loans from related parties              |              |                   |            |               |     |                   |   |   |  |  |
| Olif BV                                 | Short term   | 28.11.2017        | 15.01.2019 | 5%            | EUR | 76,200            | 496                                     | -                                       | 5,424                                    | 61                                       |
| Fribourg Investments LTD                | Short term   | 09.11.2017        | 15.01.2019 | 5%            | EUR | 149,375           | 75,847                                  | 74,015                                  | 125                                      | 122                                      |
| Fribourg Investments LTD                | Short term   | 22.04.2019        | 22.04.2020 | 6%            | EUR | 1,200,000         | 74,946                                  | -                                       | 23,326                                   | -  |
| Fribourg Investments LTD                | Short term   | 19.07.2019        | 19.07.2020 | 8%            | EUR | 300,000           | 43,367                                  | -                                       | 1,433,791                                | -  |
| Fribourg Investments LTD                | Short term   | 14.10.2019        | 14.10.2020 | 7%            | EUR | 1,000,000         | 71,495                                  | -                                       | 4,779,298                                | -  |
| <b>Total loans from related parties</b> |              |                   |            |               |     |                   | <b>266,151</b>                          | <b>74,015</b>                           | <b>6,241,964</b>                         | <b>183</b>                               |
| <i>Finance leases</i>                   |              |                   |            |               |     |                   |   |   |  |  |
| Motoractive IFN SA                      | Long term    | 10.10.2014        | 01.10.2019 | EURIBOR+5.65% | EUR | 24,600            | -                                       | -                                       | -  | 7,642                                    |
| BT Leasing Transilvania IFN SA          | Long term    | 28.11.2016        | 01.03.2021 | EURIBOR+3.9%  | EUR | 208,353           | -                                       | -                                       | 217,760                                  | 515,301                                  |
| <b>Total finance leases</b>             |              |                   |            |               |     |                   | -                                       | -                                       | <b>217,760</b>                           | <b>522,943</b>                           |
| <i>Bank borrowings</i>                  |              |                   |            |               |     |                   |   |   |  |  |
| Banca Transilvania SA                   | Long term    | 27.03.2019        | 31.12.2022 | ROBOR + 3.39% | RON | 9,408,605         | -                                       | -                                       | 8,624,868                                | 11,760,756                               |
| Access Financial Services IFN SA        | Long term    | 27.06.2018        | 29.08.2020 | ROBOR + 0%    | RON | 1,950,000         | -                                       | 15,301                                  | 1,527,840                                | 1,266,640                                |
| Alpha Bank Romania SA                   | Long term    | 27.09.2018        | 25.03.2022 | ROBOR + 3.5%  | EUR | 1,000,000         | -                                       | -                                       | 2,172,802                                | 1,436,783                                |
| <b>Total bank borrowings</b>            |              |                   |            |               |     |                   | -                                       | <b>15,301</b>                           | <b>12,325,510</b>                        | <b>14,464,179</b>                        |
| <i>Bonds</i>                            |              |                   |            |               |     |                   |   |   |  |  |
| Entities & Physical persons             | Long term    |                   | 26.09.2021 | 9%            | RON | 7,651,400         | 181,118                                 | 183,005                                 | 7,651,400                                | 7,651,400                                |
| <b>Total bonds</b>                      |              |                   |            |               |     |                   | <b>181,118</b>                          | <b>183,005</b>                          | <b>7,651,400</b>                         | <b>7,651,400</b>                         |
| <b>Total loans and borrowings</b>       |              |                   |            |               |     |                   | <b>447,269</b>                          | <b>272,321</b>                          | <b>26,436,634</b>                        | <b>22,638,705</b>                        |

# Consolidated Financial Statements for the year end 31 December 2019

## 22. Borrowings

### *Pledges*

The bank borrowings are secured by the following pledges:

|                                   |  |
|-----------------------------------|--|
| Access Financial Services IFN SA: | -Pledges on securities;<br>-Promissory notes "in white" given by the borrower<br>-Pledges on partial payments received from clients;   |
| Banca Transilvania SA:            | -Non quantifiable pledges on current receipts and balances;<br>-Pledges on 25% of share capital of Elefant Online SA, issued and owned by Millennium Gold Resources Limited;<br>-Pledges on current and future stock;<br>-Pledges on right resulting from trademark "elefant.ro" registered with OSIM;<br>-Promissory note "in white", issued by Elefant Online; |
| Alpha Bank Romania SA:            | -Pledges on current and futures receivables, on online payments;<br>-Pledges on current bank accounts;<br>-Promissory note "in white", issued by Elefant Online;<br>-Pledges on 4,500 shares owned by Elefant Online in Mammoth Software SRL;  |

### *Finance lease liabilities*

The finance lease liabilities with BT Leasing Transilvania IFN SA are secured with promissory notes and lease assets recognised in the financial statements.

### *Bonds*

The following bonds were issued during the year ended 31 December 2019:

| <i>in RON</i>          | <b>Year 2019</b> | <b>Year 2018</b> |
|------------------------|------------------|------------------|
|                        | <i>Number</i>    | <i>Number</i>    |
| Number of bonds issued | 76,514           | 76,514           |
|                        | <i>RON</i>       | <i>RON</i>       |
| Nominal value          | 100              | 100              |
|                        | <i>RON</i>       | <i>RON</i>       |
| <b>Bond value</b>      | <b>7,651,400</b> | <b>7,651,400</b> |

During the year 2018 the Group issued 76,514 non-convertible, non-guaranteed bonds to the public, with a value per bond of RON 100, and a total balance value of RON 7,651,400. The maturity is in 26 September 2021. The coupon is payable quarterly with a rate of 9%.

## 23. Trade payables and employee benefits

For accounting policies, see note 3.

| <i>in RON</i>                                | <b>2019</b>       | <b>2018</b>       |
|--|-------------------|-------------------|
| <i>Trade payables</i>                        |                   |                   |
| Trade payables                               | 33,487,665        | 33,189,495        |
| Promissory notes                             | 16,435,720        | 5,371,357         |
| Payables to suppliers of non-current assets  | 44,913            | 289,806           |
| Payables to related parties                  | 5,262,494         | 5,064,602         |
| Payables to state budget                     | 2,312,158         | 1,572,883         |
| <b>Total trade payables</b>                  | <b>57,542,950</b> | <b>45,461,641</b> |
| <i>Other liabilities</i>                     |                   |                   |
| Salary liabilities                           | 1,325,698         | 846,389           |
| Liability for social security contributions  | 638,971           | 658,953           |
| Liability for medical contributions          | -                 | -                 |
| Liabilities for other employee related taxes | 75,157            | 64,014            |
| Employee benefits related income taxes       | 89,698            | 71,121            |
| <b>Total other liabilities</b>               | <b>2,129,524</b>  | <b>1,640,477</b>  |
| <b>Total trade and other payables</b>        | <b>59,672,474</b> | <b>47,102,118</b> |

# Consolidated Financial Statements for the year end 31 December 2019

## 23. Trade payables and employee benefits

The average credit period on purchases of goods approximates 77 days (2018: 63 days). No interest is charged on overdue payables; the Group has financial risk management policies in place to ensure all payables are paid within the agreed credit terms.

The carrying amounts of trade and other payables are considered to be the same as their fair values, due to their short term nature.

Information about Group's exposure to currency and liquidity risks is included in Note 4.

## 24. Related parties

Balances and transactions between the Company and its subsidiaries, which are related parties of the Company, have been eliminated on consolidation and are not disclosed in this note. Details of transactions between the Group and other related parties are given below.

Please find below a list of related parties of the Group:

| <b>Entity</b>                | <b>Type of relationship</b> | <b>Residence</b> |
|------------------------------|-----------------------------|------------------|
| Fribourg Capital SRL         | Related party               | Romania          |
| Grup Editorial Litera SRL    | Related party               | Romania          |
| Bunt Studio SRL              | Related party               | Romania          |
| Ion Sturza                   | Related party               | Romania          |
| Fribourg Investments Limited | Related party               | Cyprus           |
| Catalyst Romania SCA SICAR   | Shareholder                 | Luxembourg       |
| DCS Digital SRL              | Related party               | Romania          |
| Olif B.V.                    | Shareholder                 | Netherlands      |

The members of the Board of Directors were identified as related parties of the Group in accordance with the principles included in IAS 24. The Group of Directors is made up as follows:

| <b>Board of Directors</b> | <b>Residence</b> |
|---------------------------|------------------|
| Ion Sturza                | Romania          |
| Sergiu Chirca             | Romania          |
| Marius-Aurel Ghenea       | Romania          |
| Valentin Romeo Tabus      | Romania          |
| Dan Vidrascu              | Romania          |

### *Trading transactions and balances*

During the year, Group entities entered into the following trading transactions with related parties that are not members of the Group:

| <i>in RON</i>                           | <b>Sale of goods</b> |                | <b>Purchase of goods</b> |                  |
|---|----------------------|----------------|--------------------------|------------------|
|   | <b>2019</b>          | <b>2018</b>    | <b>2019</b>              | <b>2018</b>      |
| Fribourg Capital SRL                    | -                    | -              | -                        | -                |
| Grup Editorial Litera SRL               | 348,838              | 353,539        | 7,264,090                | 5,291,536        |
| Bunt Studio SRL                         | -                    | -              | 487,017                  | 357,320          |
| DCS Digital SRL                         | 1,500                | -              | 542,224                  | 129,530          |
| <b>Total related party transactions</b> | <b>350,338</b>       | <b>353,539</b> | <b>8,293,331</b>         | <b>5,778,386</b> |

# Consolidated Financial Statements for the year end 31 December 2019

## 24. Related parties

The following balances were outstanding at the end of the reporting period:

| <i>in RON</i>                       | Amounts owed by related parties |                | Amounts owed to related parties |                  |
|-------------------------------------|---------------------------------|----------------|---------------------------------|------------------|
|                                     | 2019                            | 2018           | 2019                            | 2018             |
| Liberty Technology Park SA          | -                               | -              | -                               | 4,019            |
| Grup Editorial Litera SRL           | 343,645                         | 429,719        | 4,594,492                       | 4,912,072        |
| Bunt Studio SRL                     | -                               | -              | 451,502                         | 106,526          |
| DCS Digital SRL                     | -                               | -              | 216,500                         | 41,985           |
| <b>Total related party balances</b> | <b>343,645</b>                  | <b>429,719</b> | <b>5,262,494</b>                | <b>5,064,602</b> |

Sales of goods to related parties were made at usual list prices. Purchases were made at negotiated prices reflecting quantities purchased, settlement terms and the relationships between the parties.

The amounts outstanding are unsecured for cash settlement in accordance with usual terms. No amounts are subject to guarantee or security.

| <i>Loans to related parties</i>       | 2019             | 2018          |
|---------------------------------------|------------------|---------------|
| Fribourg Investments Limited          | 6,502,195        | 74,137        |
| Olif BV                               | 5,920            | 61            |
| <b>Total loans to related parties</b> | <b>6,508,115</b> | <b>74,198</b> |

Loans to related parties are granted at rates of interest comparable with average commercial rates of interest.

### *Compensation of key management personnel*

The remuneration of Company management and other members of key management personnel is determined by the Company remuneration committee after consideration of the performance of individuals against targets and market trends in levels of compensation.

## 25. Business combinations

During the year ended 31 December 2019, the Group did not acquire any business.

## 26. Disposal of subsidiary entity

No disposal has taken place during the year ended 31 December 2019.

## 27. Commitments for expenditure

The Group has not entered into any commitments or contract of expenditures.

## 28. Contingent liabilities and contingent assets

The Group has contingent liabilities in respect of legal claims arising in the ordinary course of business. It is not anticipated that any material unprovided liabilities will arise from the contingent liabilities.



# Consolidated Financial Statements for the year end 31 December 2019

## 29. Events after the end of the reporting period

Subsequent to the year-end, the world faced a global epidemic with a new virus called COVID19, a virus that spreads very fast and has potential severe effects on the infected persons. The virus started by affecting the population and the economy of China in January 2020, and in February and March it started to affect more seriously other parts of the world, including Europe. Following this evolution, on 11 March 2020 the World Health Organisation declared a global "pandemic". As a consequence, several states, including Romania, have taken measures to limit the spread of the virus and the infection of masses (e.g. cancelling of public events, closing borders, restrictions regarding certain activities, recommending/ imposing isolation of population and reducing social interactions etc.), measures which may impact significantly certain sectors of activity. All these measures are expected to slow down the global economy.

At the date when these financial statements have been prepared, it is uncertain how long this situation will last and what will be the final outcome on the economic condition of companies in Romania and in the other affected countries. As a consequence, considering the information available at the date of preparing these financial statements, the management of the Company cannot estimate the potential financial impact or the duration of the effects of this pandemic. This event does not require adjustment of the figures reported in the financial statements as of 31 December 2019.

The Company is currently focusing on respecting the measures and instructions of the authorities and takes measures to limit the extension of the epidemic.

Based on our internal analysis regarding the possible impact on the activity of our Company, based on the information available so far, we expect that this crisis shall affect the activity of the Company in 2020, not having however a significant impact on the financial position of the Company.

No other significant events have taken place after the end of the reporting period.

## 30. Approval of the Consolidated Financial Statements

The above Consolidated Financial Statements have been signed on 29<sup>th</sup> May 2020.



**Sergiu Chirca**  
Chief Executive Officer

**Gherasim Briceag**  
Chief Financial Officer

## Independent Auditor's Report

To the shareholders of Elefant Online SA

### Report on the audit of the consolidated financial statements

#### *Opinion*

1. We have audited the consolidated financial statements of **Elefant Online SA** ("the Company") and its subsidiaries ("the Group"), which comprise the consolidated statement of financial position as at 31 December 2019, the consolidated statement of profit or loss and other comprehensive income, changes in equity and cash flows for the year ended and explanatory notes to the financial statements, including a summary of significant accounting policies, presenting the following:
  - Net Assets / Total equity and reserves: RON (21.088.137)
  - Net result of the year: RON (19.228.760), loss
2. In our opinion, the accompanying consolidated financial statements of the Company as at 31 December 2019 have been prepared, in all material respects, in accordance with International Financial Reporting Standards ("IFRS") and as described in the accounting policies presented in the notes to the consolidated financial statements.

#### *Basis for Opinion*

3. We conducted our audit in accordance with the International Standards on Auditing ("ISA"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' *Code of Ethics for Professional Accountants* ("IESBA Code") and in accordance with all other ethical requirements relevant for the audit of financial statements in Romania, and we have fulfilled our other ethical responsibilities in accordance with the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Key Audit Matters

4. Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion therefor and we do not provide a separate opinion on these matters. Our opinion is not modified in respect of these matters.

| The key audit matter   | How to matter was addressed in our audit  |
|--|---|
| <b>Going concern basis of accounting</b>   |   |
| <p>The management of the Company prepared the consolidated financial statements based on going concern basis of accounting.</p> <p>The Group incurred a net loss of RON 19.228.760 for the financial year ended 31 December 2019 and its accumulated losses as at the above date amounted to RON 109.671.196, and its shareholders equity was negative at RON 21.088.137.</p> <p>The above factors were identified as events and conditions that may cast significant doubt on the Group's ability to continue as a going concern.</p> <p>The going concern assessment was based on cash flow forecasts for 2020. In management's view the forecasts support the conclusion that the Group will have sufficient resources to continue its activity for a period of at least 12 months from the reporting date.</p> <p>In preparing the forecast, management used a number of scenarios, assumptions and significant judgements.</p> <p>Management concluded that the range of possible outcomes of the above scenarios does not give rise to material uncertainties over the Group's ability to continue as a going concern. Note 3.24 Going concern further explains how the judgement was formed by management.</p> <p>The management's use of the going concern basis of accounting in the preparation of the consolidated financial statements is a key audit matter due to the associated high level of judgement required in evaluating the management's complex cash flow forecasts for 2020.</p> | <p>Our procedures in the area included, among others:</p> <ul style="list-style-type: none"> <li>• We evaluated and challenged the key assumptions and judgements applied by management in preparing the cash flow forecast for 2020 by reference to historical information and performance, seeking explanations for significant deviations between the forecast numbers and past results and by obtaining a thorough understanding of the detailed plan of actions to be undertaken in 2020.</li> <li>• In order to corroborate the management's forecasts with available public information on the Romanian e-commerce market and to identify potential disconfirming information about the main competitors, read the minutes of the Board of directors and General Shareholders meeting and made inquiries of the management of the Company.</li> <li>• We evaluated the shareholders intent and ability to support the Company with additional financing assumed in the management's forecast in 2020.</li> <li>• We considered whether any additional facts of information have become available since the date when the management made its assessment.</li> <li>• We evaluated whether, in view of the requirements of the applicable financial reporting framework, the consolidated financial statements provide adequate disclosures about the use of going concern.</li> </ul> |

*Other Matters*

5. The consolidated financial statements prepared for the financial year ended 31 December 2018 in accordance with IFRS were audited by another auditor who expressed an unmodified opinion on those consolidated financial statements on 24 June 2019.

### *Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements*

6. The Management of the Company is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with the International Financial Reporting Standards („IFRS”) and with the accounting policies presented in the notes to the consolidated financial statements, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.
7. In preparing the consolidated financial statements, management is responsible for assessing the Group’s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group’s financial reporting process.

### *Auditor’s Responsibilities for the Audit of the Consolidated Financial Statements*

8. Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.
9. As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:
  - Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
  - Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company’s internal control;
  - Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management;
  - Conclude on the appropriateness of management’s use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group’s ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor’s report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our

auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern;

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Bucharest, 29.05.2020



Ella Chilea

On behalf of **MAZARS ROMANIA S.R.L.**

